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Washington State Health Plans end 2012 with Mixed Financial Results

By David PeelPublisher and Editor
Washington Healthcare News



Fifteen of the largest domestic health plans in Washington State recently filed 2012 financial reports and the results were mixed with 8 plans reporting lower net income and 7 plans reporting higher net income when compared to 2011 levels.

One plan, SoundPath Health, reported a capital level just \$400 thousand over state required minimums. In October 2012, Soundpath announced a new partnership with

Catholic Health Initiatives (CHI) where CHI would make a commitment to invest in excess of \$24 million in exchange for a majority interest. According to Bob Peters, Interim CFO, the OIC approved the partnership and funding to capitalize the company on March 1st and the transaction closed in early March 2013. Some of the money went to purchase a control position from existing shareholders and the balance went to bolster Sound-Path Health capital levels. The new capital will be reflected in their first quarter 2013 filing.

Our report on page 4 highlights financial results and shows member months (the combined total of month ending membership for each 12 month period), total revenues, net underwriting gain (loss), investment gain (loss), net income (loss) and statutory capital.

Our report on page 5 presents key financial statistics. When the financial figures on page 4 are divided by member months, a monthly average is obtained that is valuable in comparing one plan to another. These "per member per month" averages

are presented in the middle section of the page.

Finally, we present statutory capital per average member in the right hand section of page 5. This is essentially the amount of "cushion" on a per member basis a company has available to cover insufficient estimates of costs. Alternatively, this is the liquidating value of the company per average member.

There are significant differences in the type of membership each plan serves. Keep this in mind as you analyze the numbers.

All information in this report was obtained through publicly available reports filed with the Washington State Office of Insurance Commissioner (OIC). Information not required to be filed with the OIC (self-insured and some insured business from smaller, non-domestic carriers) is not included in this report nor is it referenced in this article.

Comments from Industry Representatives

We asked representatives of the

plans to provide insight into their financial results. We also asked them to comment on the Washington State Office of Insurance Commissioner initiated HB 1349. This bill would allow the Insurance Commissioner to take into account a non-profit insurance company's statutory capital level when approving their premium rate increase filing. Companies that operate their own healthcare facilities (i.e. Group Health Cooperative) would be exempt from this bill.

Some plans chose not to reply to our request. However, others provided valuable comments and these follow, sorted by plan size in descending order.

Premera (Premera Blue Cross and Lifewise Health Plan of Washington)

Strong financial results continued for Premera Blue Cross although there were decreases in net underwriting gain, investment gain and net income. Premera Spokesperson Eric Earling said, "Premera's financial results in 2012 were influenced by two key factors: one, an increase in utilization of medical services, up from atypically low levels of utilization in 2010 and 2011. Second. we increased investments in strategic initiatives as we prepare for the new market conditions created by federal healthcare reform. These strong results leave us well positioned to implement federal healthcare reform as smoothly as possible for our customers "

Earling also stated Premera's position on HB 1349, "Premera opposes legislation proposed by the OIC that would drain reserves by artificially suppressing rates. It's important to remember that while debates about

reserves have focused on Premera Blue Cross's reserves that support our membership in the employer market, all health plans serving the individual market in Washington have been losing money in 2011 and 2012. Our primary individual brand, LifeWise Health Plan of Washington, lost over \$20 million in 2011 and 2012.1 While LifeWise remains well-capitalized, its reserves at the end of 2012 were approximately \$46.2 million. Suppressing individual rates to further drain those reserves as the OIC's proposal describes would not be prudent, especially in advance of the significant expansion of the individual market under federal healthcare reform and the risks that go with it. The unknowns of implementing federal healthcare reform are an important reminder of the value of prudent reserves to ensure the health plan can pay claims in all manner of circumstances, including disrupted market conditions, as well as make investments in new and additional services for our customers."

Regence

Regence ended 2012 with much better results than 2011 including net income of \$30 million.

With regard to HB 1349, Spokesperson Rachelle Cunningham said, "We believe that leveraging capital reserves to suppress rates is not a sustainable strategy. Risking long-term insurer solvency for a temporary illusion of affordability threatens the health security of millions of Washingtonians."

She continued, "Capital reserves are critical in the next few years as numerous provisions under the Affordable Care Act become effective.

In 2014 major benefit and coverage expansions begin. Pent-up demand is anticipated for prescription drugs and physician and clinical services. All insurers including Medicaid, the Washington State Health Insurance Pool and Washington Basic Health need to be prepared to pay those claims."

Cunningham concluded, "Additional state regulation is unnecessary because health insurers must hold a minimum amount in reserves; and one of the most important consumer protections in the Affordable Care Act is the regulation of insurers' medical loss ratios. The law requires that health insurers pay out at least 80 percent of premiums for medical claims. Insurers that pay out less must rebate the difference to members."

Group Health (Includes Group Health Cooperative and Group Health Options)

Group Health Cooperative ended 2012 with \$4.4 million in net income, \$18 million better than 2011's net loss of \$13.6 million. Interim Chief Financial Officer Scott Boyd said, "Group Health has been implementing a large scale cost reduction program to improve results. We began to see the benefits of this improvement in 2012 and will see it continuing into 2013."

Group Health statutory capital decreased \$51 million in 2012. Boyd said, "This is due to our pension plan costs. Like all pension plan providers, we are seeing the continued impacts of the low interest rate environment. It is causing the pension liability to increase and this is seen on the balance sheet as versus the income statement, so capital de-

clines despite a small positive net income."

Group Health Options (GHO) reported a loss of \$8.2 million for 2012 on revenues of over \$1 billion. Boyd explained, "GHO has gone from a small gain to a small loss between the two years. This is within the range of performance volatility. Claims experience has been higher than anticipated. Cost improvement efforts in the organization will impact GHO as well, but have been slower to be realized in GHO than they have in Group Health."

Molina Healthcare of Washington

Molina Healthcare of Washington experienced rapid growth in 2012 with member months increasing from 4.2 million to 4.6 million.

Molina Healthcare of Washington President Bela Biro said, "Molina Healthcare has been serving beneficiaries in the state of Washington for over 10 years, and our track record of providing quality care through our network of provider partners has helped us grow steadily. Molina Healthcare is also very active in the community – supporting and working closely with community partners that serve the same population."

Concluding Comments

Healthcare reform is in full swing and the results are showing up in financial reports. We'll continue to see large variances the next couple of years as significant numbers of new people come into the insurance system and costs remain difficult to predict.

Look for insurance companies to continue to butt heads with the Insurance department on rate increases.

Of significant concern to the larger plans that don't operate health care facilities is the OIC's belief, demonstrated by HB 1349, that accumulated reserves on non-profit insurance company books should factor into rate increase approval decisions. If this bill is passed expect to see significant losses for plans until reserves are burned down to levels compliant with any new legislation.

¹Individual results aren't reported separately in our reports on pages 4 and 5.

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Washington State Health Insurance Company Financial Results¹

For the Twelve Months Ended 12/31/12 compared to the Twelve Months Ended 12/31/11 Full Service Medical Plans Only - Sorted by Total Revenues - 000's Omitted²

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| | | | | | | | Malic | wallchews.com | | | | | | | | | | |
|------------------------------------|-------|----------------------------|--------|-----------|----------------|---------|----------|----------------------------------|---------|-----------------|---|---------------|--------|------------|---------|-----------|--------------------|---------|
| | Mei | Member Months ³ | nths³ | Tot | Total Revenues | | Net G | Net Underwriting Gain (Loss)⁴ | bu , | Investm & Mi | Investment Gain (Loss) & Miscellaneous | (Loss) ous | Z | Net Income | | Statu | Statutory Capital⁵ | 315 |
| Health Plan Name | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change |
| Premera Blue Cross | 7,970 | 8,017 | -47 | 2,574,502 | 2,501,043 | 73,459 | 57,941 | 96,294 | -38,353 | 44,393 | 45,308 | -915 | 93,096 | 119,164 | -26,068 | 1,160,691 | 973,090 | 187,601 |
| Regence BlueShield | 6,828 | 7,412 | -584 | 2,157,825 | 2,209,782 | -51,957 | -24,820 | -53,975 | 29,155 | 64,263 | 54,629 | 9,634 | 29,958 | -10,200 | 40,158 | 1,081,609 | 995,938 | 85,671 |
| Group Health Cooperative | 4,174 | 4,259 | -85 | 2,121,980 | 1,973,238 | 148,742 | -21,319 | -85,896 | 64,577 | 25,733 | 72,344 | -46,611 | 4,414 | -13,551 | 17,965 | 431,260 | 482,475 | -51,215 |
| Group Health Options | 2,559 | 2,789 | -230 | 1,010,883 | 1,015,869 | -4,986 | -16,054 | 6,399 | -22,453 | 4,842 | 4,817 | 25 | -8,223 | 7,871 | -16,094 | 109,894 | 117,545 | -7,651 |
| Molina Healthcare of WA | 4,600 | 4,170 | 430 | 1,050,142 | 834,782 | 215,360 | 38,041 | 39,188 | -1,147 | 1,142 | 1,142 | 0 | 19,277 | 25,911 | -6,634 | 113,774 | 99,544 | 14,230 |
| Community HP of WA | 3,610 | 3,363 | 247 | 876,213 | 706,398 | 169,815 | -46 | 6,121 | -6,167 | 10,666 | 3,853 | 6,813 | 8,824 | 11,416 | -2,592 | 126,092 | 116,913 | 9,179 |
| UnitedHealthcare of WA | 846 | 657 | 189 | 567,753 | 510,567 | 57,186 | 24,366 | 36,625 | -12,259 | 3,883 | 2,546 | 1,337 | 17,257 | 25,549 | -8,292 | 88,681 | 88,983 | -302 |
| Arcadian Health Plan | 511 | 501 | 10 | 399,767 | 406,023 | -6,256 | -3,009 | -8,237 | 5,228 | 1,594 | 4,256 | -2,662 | 343 | -2,337 | 2,680 | 73,657 | 38,458 | 35,199 |
| LifeWise HP of WA | 1,351 | 1,233 | 118 | 325,982 | 287,031 | 38,951 | -8,852 | -11,760 | 2,908 | 4,493 | 5,190 | 269- | -1,364 | -4,645 | 3,281 | 46,157 | 46,258 | -101 |
| Asuris NW Health | 797 | 922 | -125 | 240,848 | 259,657 | -18,809 | 7,374 | 1,604 | 5,770 | 2,206 | 2,582 | -376 | 11,937 | 2,762 | 9,175 | 66,247 | 53,467 | 12,780 |
| SoundPath Health | 201 | 137 | 64 | 128,030 | 50,118 | 77,912 | -618 | -1,455 | 837 | 370 | 240 | 130 | -424 | -1,330 | 906 | 3,875 | 4,072 | -197 |
| Columbia United Providers | 624 | 722 | -98 | 108,711 | 135,848 | -27,137 | 3,424 | 6,087 | -2,663 | 78 | 124 | -46 | 2,275 | 4,137 | -1,862 | 24,553 | 22,791 | 1,762 |
| KPS Health Plans | 292 | 352 | 09- | 123,221 | 126,571 | -3,350 | 209 | 2,497 | -1,988 | 2,865 | 117 | 2,748 | 3,430 | 2,372 | 1,058 | 14,597 | 11,034 | 3,563 |
| Timber Prod. Mfg. Trust | 135 | 140 | \$ | 29,771 | 25,201 | 4,570 | 1,424 | 2,127 | -703 | 09 | 123 | -63 | 1,375 | 2,250 | -875 | 6,389 | 5,014 | 1,375 |
| Amerigroup Washington ⁶ | 117 | 0 | 117 | 45,514 | 0 | 45,514 | -4,901 | ဇှ | 4,898 | 18 | 0 | 18 | -4,883 | ကု | -4,880 | 30,197 | 3,051 | 27,146 |
| | | | | | | | | | | | | | | | | | | |

Notes:

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All information from the Washington State Office of Insurance Commissioner web site.

000's omitted means the last three digits of each figure is removed. For example, the number 1,000 becomes 1.

Member Months is the combined total of each month's ending membership. For example, to get Member Months through 12/12, monthly membership for January through December is added together to get a combined total.

Net Underwriting Gain (Loss) is Net Income prior to Income taxes, Investment Gains and Losses and Miscellaneous revenues and expenses. It is a thought to be an accurate measure of the adequacy of premium revenue and can be a

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good predictor of future premium increases or decreases.
Statutory Capital is an insurance company's retained earnings as defined by Washington State statute. It approximates the cash value of a company if liquidated in a short period of time. Amerigroup Washington is a new Medicaid plan with enrollment effective July 1, 2012. 6 5

Washington State Health Insurance Company Key Financial Statistics1

For the Twelve Months Ended 12/31/12 compared to the Twelve Months Ended 12/31/11 Full Service Medical Plans Only - Sorted by Total Revenues

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| | | | | | | | | | Per | Per Member Per Month ⁴ | Per Mo | nth4 | | | | | Statuto | Statutory Capital Per | al Per |
|----|---------------------------|-------|------------------------------|--------------------|-------|----------------|--------|-------|--|-----------------------------------|----------------|---|----------|----------|------------|--------|---------|-----------------------|--------|
| | | Memk | Member Months ^{2,3} | ths ^{2,3} | Totz | Total Revenues | S | Net | Net Underwriting Gain (Loss) ⁵ | ting)5 | Investn & M | Investment Gain (Loss) & Miscellaneous | (Loss) | ž | Net Income | | Avera | Average Member | ber |
| | Health Plan Name | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change | 12/12 | 12/11 | Change |
| | Premera Blue Cross | 7,970 | 8,017 | 47 | 323 | 312 | 7 | 7 | 12 | 5- | 9 | 9 | 0 | 12 | 15 | ဇှ | 1,748 | 1,457 | 291 |
| | Regence BlueShield | 6,828 | 7,412 | -584 | 316 | 298 | 18 | 4 | 2- | 4 | 0 | 7 | 2 | 4 | <u>\</u> | 9 | 1,901 | 1,612 | 288 |
| | Group Health Cooperative | 4,174 | 4,259 | -85 | 208 | 463 | 45 | -5 | -20 | 15 | 9 | 17 | <u>+</u> | _ | ကု | 4 | 1,240 | 1,359 | -120 |
| | Group Health Options | 2,559 | 2,789 | -230 | 395 | 364 | 31 | 9- | 2 | ဝှ | 2 | 2 | 0 | ကု | က | φ | 515 | 909 | 10 |
| | Molina Healthcare of WA | 4,600 | 4,170 | 430 | 228 | 200 | 28 | 00 | 0 | <u> </u> | 0 | 0 | 0 | 4 | 9 | -5 | 297 | 286 | 10 |
| | Community HP of WA | 3,610 | 3,363 | 247 | 243 | 210 | 33 | 0 | 2 | -2 | က | ~ | 2 | 2 | က | 7 | 419 | 417 | 2 |
| | UnitedHealthcare of WA | 846 | 657 | 189 | 671 | 777 | -106 | 29 | 99 | -27 | 5 | 4 | ~ | 20 | 39 | -18 | 1,258 | 1,625 | -367 |
| | Arcadian Health Plan | 511 | 501 | 10 | 782 | 810 | -28 | φ | -16 | 7 | က | 00 | -5 | ~ | -5 | 2 | 1,730 | 921 | 809 |
| | LifeWise HP of WA | 1,351 | 1,233 | 118 | 241 | 233 | 80 | 2- | -10 | က | က | 4 | 7 | <u>-</u> | 4- | က | 410 | 450 | -40 |
| | Asuris NW Health | 797 | 922 | -125 | 302 | 282 | 21 | 6 | 2 | 00 | က | က | 0 | 15 | က | 12 | 266 | 969 | 302 |
| | SoundPath Health | 201 | 137 | 64 | 637 | 366 | 271 | ဗု | - | 80 | 2 | 7 | 0 | -2 | -10 | 80 | 231 | 357 | -125 |
| | Columbia United Providers | 624 | 722 | 86- | 174 | 188 | 41- | 2 | 00 | ကု | 0 | 0 | 0 | 4 | 9 | -2 | 472 | 379 | 93 |
| - | KPS Health Plans | 292 | 352 | 09- | 422 | 360 | 62 | 2 | 7 | 9 | 10 | 0 | 0 | 12 | 7 | 2 | 009 | 376 | 224 |
| 5- | Timber Prod. Mfg. Trust | 135 | 140 | ις | 221 | 180 | 4 | 7 | 15 | -5 | 0 | _ | 0 | 10 | 16 | 9- | 268 | 430 | 138 |
| | Amerigroup Washington | 117 | 0 | 117 | 389 | 0 | 389 | -42 | 0 | -42 | 0 | 0 | 0 | 45 | 0 | -42 | 1,549 | 0 | 1,549 |
| ž | Notes: | | | | | | | | | | | | | | | | | | |

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All information from the Washington State Office of Insurance Commissioner web site.

000's omitted. This means the last three digits of each figure is removed. For example, the number 1,000 becomes 1.

Member Months is the combined total of each month's ending membership. For example, to get Member Months through 12/12, monthly membership for January through December is added together to get a combined total.

Per Member Per Month is any of the financial figures divided by Member Months for the particular plan.

Net Underwriting Gain (Loss) is Net Income prior to Income taxes, Investment Gains and Losses and Miscellaneous revenues and expenses. It is a thought to be an accurate measure of the adequacy of premium revenue and can be a

good predictor of future premium increases or decreases.
Statutory Capital Per Average Member is Statutory Capital divided by Member months divided by the number of months in the reporting period. However, the calculation for Amerigroup Washington used seven months rather than the twelve in this period because they began operations on July 1, 2012.